

BOARD OF DIRECTORS MEETING AGENDA



Location: 22470 E. Stephen D. Hogan Parkway
Aurora, Colorado 80018

E-470 Board of Directors

Chair – Council Member Francoise Bergan (Aurora)

Vice-Chair – Council Member John Diak (Parker)

Date: June 11, 2026

Secretary – Jeff Baker, Commissioner (Arapahoe County)

Time: 9:00 a.m.

Treasurer – Steve Douglas, Mayor (Commerce City)

PLEASE NOTE ALL MEMBERS OF THE PUBLIC ARE ALSO WELCOME TO PARTICIPATE VIRTUALLY VIA THE FOLLOWING:

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Meeting ID: 223 853 915 455 44

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Phone conference ID: 568 911 431#

Agenda Details:

1. Call to Order Chair Francoise Bergan
2. Pledge of Allegiance Chair Francoise Bergan
3. Public Comment Chair Francoise Bergan
4. Consent Calendar Chair Francoise Bergan
 - a. Meeting Minutes of May 7, 2026 and May 27, 2026
 - b. Staffing Pool NTE Annual Renewal – Approval
 - c. Colorado Correctional Industries (CCi) IGA Fifth Amendment – Approval
 - d. Adams County Sponsorship IGA – Approval
 - e. Douglas County Sponsorship IGA – Approval
 - f. Arapahoe County Sponsorship IGA – Approval
5. Finance Department Joe McClafferty
 - a. 2026 Bond Refunding – Bond Document and Parameters Approval
6. Operations and Customer Experience Department Anjie Vescera
 - a. AHF Renovation Briefing and Temporary Lease – Approval
7. Executive Director Report Joe Donahue

8. Executive Session Chair Francoise Bergan
Executive session, pursuant to C.R.S., Section 24-6-402(4)(b) and Section 24-6-402(4)(e) for the purposes of receiving legal advice on specific legal questions and determining positions relative to matters that may be subject to negotiations as well as providing direction to negotiators regarding (a) an agreement for Quebec Interchange Expansion by and between HT Parterre Land, LP, City of Thornton and the Authority, (b) the Authority's tolling services agreement with Plenary Roads Denver and HPTE d/b/a CTIO, and (c) matters related to the Authority's Information Technology Infrastructure Vendor Pool.
9. Engineering and Roadway Maintenance Department.....Neil Thomson
 - a. Quebec Interchange Expansion Agreement - Approval
10. Other Business Chair Francoise Bergan
11. Adjourn Meeting Chair Francoise Bergan

**The next anticipated E-470 Board of Directors Meeting will be on July 9, 2026 at
9:00 a.m. at the E-470 Public Highway Authority, 22470 E. Stephen D. Hogan Parkway,
Aurora, Colorado 80018**

RECORD OF PROCEEDINGS

MINUTES OF THE SPECIAL BOARD MEETING OF THE BOARD OF DIRECTORS

OF THE

E-470 PUBLIC HIGHWAY AUTHORITY

Held: Thursday, May 7, 2026, at 9:00 A. M., at 22470 East Stephen D. Hogan Parkway, Aurora, Colorado and virtually via Microsoft Teams as specified in the meeting agenda.

Attendance: A special board meeting of the Board of Directors of the E-470 Public Highway Authority was held as scheduled and in accordance with applicable statutes of the State of Colorado, with the following directors present:

Francoise Bergan, Councilmember City of Aurora
John Diak, Councilmember Town of Parker
Steve Douglas, Mayor City of Commerce City
Emma Pinter, Adams County Commissioner
Devin Byrd, Councilmember City of Thornton
George Teal, Commissioner Douglas County

Deborah Mulvey, DRCOG (non-voting)
Paloma Delgadillo, Councilmember City and County of Broomfield (non-voting)
Alecia Brown, Councilmember City of Lone Tree (non-voting)
Kathleen Chandler, RTD (non-voting)

Also present were: Rocky Teter, Councilmember City of Commerce City (alternate); Lloyd Worth, Councilmember City of Brighton (alternate); Chris Russell, Councilmember, City of Thornton (alternate); Tracy Allen, risk and compliance coordinator, Nick Badraun, director of customer experience, Brian Barr, data and enterprise applications, Richelle Brasher, risk and HR supervisor, Jon Campbell, tolling operations manager, Helen Chan, program manager, Natalie Claytor Minoli, senior program manager, Shelby Costello, communications and public affairs supervisor, Wanda DeVargas, roadway maintenance manager, Ryan Dole, budget and financial analysis manager, Joe Donahue, executive director, Laura Gott, finance specialist, Mike Hancock, director of operations, Jimmy Herrera, service desk technician III, Don Huff, procurement administrator, Sherry Ingram, accounts payable specialist, Kate Jones, senior accountant, Brandi Kemper, permit supervisor, Melinda Kloppenberg, accounts payable specialist, Aline Koop, executive assistant, Jacob Kramer, director of human resources, Matthew Le, service desk

technician, Diane Lundquist, executive assistant, Scott McNabb, service desk technician, Anai Morales, lead operations analyst, Kate Oberleas, project engineer, Aaron Schilz, system administrator, Michelle Schrode, HR specialist, Derek Slack, director of roadway maintenance, Jonathan Smith, operations analytics manager, Jonathan Steiner, director of strategic financial involvement/planning, Briana Summers, controller, Neil Thomson, deputy executive director – chief engineer, Ryan Thornton, senior system manager, Estifanos Tsige, staff accountant III, Anjie Vescera, deputy executive director – chief operations officer, Chuck Weiss, director of engineering and Meghan Willoughby, OTX coordinator; E-470 Public Highway Authority; Brian McNiff, Randi Oldham, Anthony Pisano and Tim Stewart, Atkins Realis; David Aron, CDM Smith; Paul Niedermuller, Molly Quinn and Hannah Wiers, CLA; Sgt. Doug Bell and Eden Brantley, Colorado State Patrol; Piper Darlington, CTIO; Robert Orban, HNTB; Pedro Costa, Northwest Parkway Authority; Robyn Moore, Piper Sandler; Briana Stelmack, Stifel; Susan Ermisch, WSP and Tamara Seaver, Icenogle Seaver Pogue, P.C.

Call to Order: Councilmember Bergan, noting the presence of a quorum of the directors, called the board meeting to order at 9:06 A.M.

Pledge of Allegiance: Councilmember Bergan led all present in the Pledge of Allegiance.

Public Comment: None.

Consent Calendar: Councilmember Bergan addressed the Board and noted she wished to pull the Sable FHU design contract amendment from consent and address it as the first item on the agenda. She requested a motion for that action which was offered by Councilmember Diak. The Motion was seconded by Mayor Douglas and approved unanimously by the Board.

Councilmember Diak moved approval of the revised consent agenda, comprising meeting minutes of April 9, 2026. The motion was seconded by Mayor Douglas and unanimously approved by the Board.

Engineering and
Roadway
Maintenance
Department:

Sable Boulevard
Mr. Weiss addressed the Board and presented the contract amendment.

Interchange
FHU Design
Contract
Amendment 4: Following the presentation and Board discussion Councilmember Diak moved that the Board approve the award of Contract Amendment #4 for EN-23-SABLE-1 for design services during construction to Felsburg, Holt & Ullevig increasing the contract's not to exceed value to \$2,809,043.26, and authorizing the Executive Director to execute the same subject to review and approval of General Counsel. The motion was seconded by Mayor Douglas and unanimously approved by the Board.

Finance

Department:

2025 Annual
Financial Audit
Result &
Acceptance:

Ms. Summers addressed the Board and acknowledged the Finance Department team and their hard work related to the 2025 Audit. She then introduced Mr. Niedermuller and Ms. Quinn from Clifton Larson Allen, LLP (“CLA”), the Authority’s independent financial audit firm. Mr. Niedermuller reviewed with the Board the 2025 Audit results noting the opinion was unmodified or “clean” in common parlance. Ms. Quinn then reviewed governance communications. Councilmember Bergan commended the Finance Department and CLA for their work and Councilmember Diak echoed the comments.

Following the presentation and Board discussion Councilmember Diak moved that the Board accept and authorize release of the E-470 Public Highway Authority 2025 Financial Statement Audit. The motion was seconded by Mayor Douglas and unanimously approved by the Board.

Traffic and
Revenue Study
Result:

Mr. Steiner addressed the Board and introduced Mr. Aron from CDM Smith who then provided the Board with an overview of the study and modelling utilized therein. He reviewed the 2010-2025 annual transactions, toll revenues and leakage trends. Mr. Aron then discussed the review of socioeconomic forecasts and developments significant to E-470 as well as evaluation of 2025-2030 employment growth and future highway and road widening improvements.

Mayor Douglas inquired regarding leakage and Mr. Donahue responded. Mr. Aron also noted that the Authority has some of the best collection rates in the toll industry.

Operations and

Customer

Experience

Department:

CSP Safety
Briefing and
IGA
Amendment:

Ms. Vescera introduced Colorado State Patrol (“CSP”) Sergeant (“Sgt.”) Bell to provide the safety briefing. Sgt. Bell provided a refresher to the Board regarding CSP operational performance under the intergovernmental agreement (“IGA”) with the Authority. Councilmember Bergan inquired about the period of time between 1 a.m. to 5 a.m. and Sgt. Bell responded. She inquired about service hours, and Mr. Hancock responded. Sgt. Bell then reviewed 2025 traffic enforcement metrics with the Board and year to date metrics for 2026. He provided a summary of CSP focuses including speed and DUI focus as well as 2025 crash data and year to date 2026 crash data. He then showed a heat map of incident target zones based on the crash data. Mayor Douglas noted the heat map was discussed during the Operations Committee meeting and noted the crashes seemed to be related to curves in the road. Sgt. Bell noted this is normal for crashes. Mayor Douglas then inquired about debris removal and Mr. Donahue addressed the query and noted the routine safety studies and focus on safety. Further Board discussions and questions ensued. Sgt. Bell concluded by reporting on 2026 operations.

Mr. Campbell reviewed with the Board the terms of Colorado Safety Patrol (CSP) IGA Amendment to fund operations per the state's calendar year. Director Chandler inquired about the reduced service hours for 2025/2026.

CUSIOP Hub
Interoperability
Agreement with
EZPass:

Following Mr. Campbell's presentation, Mayor Douglas made a motion that the Board approve amending the Intergovernmental Agreement with the Colorado Department of Public Safety, Colorado State Patrol for Law Enforcement Services with a not-to-exceed payment amount for the 2026/2027 (effective July 1, 2026, through June 30, 2027) State fiscal year of \$2,451,864 and to authorize the Executive Director to execute the same, subject to review and approval by General Counsel. The motion was seconded by Councilmember Byrd and unanimously approved by the Board.

Mr. Hancock provided background regarding the Authority joining the Central US Hub and the current move toward national interoperability with hub to hub connections among the various hubs. Mr. Hancock then reviewed the terms of the agreement between the Central US Hub and EZ Pass Hub to connect hub members for both hubs. He reported on phased implementations with a Summer 2026 go-live for the Authority. Director Mulvey inquired about Nebraska and several other states/agencies not being involved. Mr. Hancock reported and noted Nebraska does not have any toll roads and is not a member of any hub. Councilmember Bergan inquired as to collections and Mr. Donahue responded. Mayor Douglas inquired about the rates and Mr. Donahue reported.

Following Mr. Hancock's presentation, Mayor Douglas made a motion that the Board approve entering into the proposed Interoperability Agreement between the CUSIOP Entities and the EZIOP Entities, and authorize the Executive Director to execute the same, subject to review and approval of General Counsel. The motion was seconded by Councilmember Byrd and unanimously approved by the Board.

Executive Director
Report:

Mr. Donahue concluded the interoperability discussion by noting interoperability was initiated in 2012 via "Maps 21" and was supposed to be done by 2015, but there were many legacy proprietary systems so agencies had to make decisions about which technologies would be used to read transponders and the need to agree on business rules. He reported some agencies are behind others and there are significant costs associated with changing lane systems.

Mr. Donahue reported on an April 24th roadway incident near the I-70 Interchange due to a sleeping driver and the role of the median cable barrier in preventing a crossover into oncoming traffic.

He then discussed the recent IBTTA Technology conference. He reported on the bandwidth within which tolling tags operate and a company wanting to take over much of that bandwidth and the significant concerns in the tolling industry over the same, while at the same time, technology is rapidly evolving which will disrupt current toll tag usage. Mayor Douglas reported on his attendance at the conference and discussions regarding license plate fraud and other industry issues. Director Mulvey then reported on her recent use of E-470 end to end

and her positive view of the changes. She then reported on a recent legislator announcement of concern.

Mr. Donahue recapped the Colorado Auto Show and noted the staff volunteering and answering questions. He reported a podcast he did with the Car Guys diving the road.

Finally, Mr. Donahue concluded by noting he will shortly attend Accelerate Colorado in Washington D.C. which is sponsored by the Aurora Economic Development Corporation.

Other Business: None.

Adjournment: There being no further business to come before the Board, Councilmember Bergan adjourned the meeting at 10:43 A.M.

Chair of the Meeting

RECORD OF PROCEEDINGS

MINUTES OF THE SPECIAL BOARD MEETING OF THE BOARD OF DIRECTORS

OF THE

E-470 PUBLIC HIGHWAY AUTHORITY

Held: Thursday, May 27, 2026, at 9:00 A. M., at 22470 East Stephen D. Hogan Parkway, Aurora, Colorado and virtually via Microsoft Teams as specified in the meeting agenda.

Attendance: A special board meeting of the Board of Directors of the E-470 Public Highway Authority was held as scheduled and in accordance with applicable statutes of the State of Colorado, with the following directors present:

Francoise Bergan, Councilmember City of Aurora
John Diak, Councilmember Town of Parker
Steve Douglas, Mayor City of Commerce City
Tom Green, Councilmember City of Brighton
Jeff Baker, Arapahoe County Commissioner
Emma Pinter, Adams County Commissioner

Devin Byrd, Councilmember City of Thornton

Deborah Mulvey, DRCOG (non-voting)

Piper Darlington, CDOT (non-voting)

Paloma Delgadillo, Councilmember City and County of Broomfield (non-voting)

Alecia Brown, Councilmember City of Lone Tree (non-voting)

Kathleen Chandler, RTD (non-voting)

Also present were: Kevin Van Winkle, Douglas County Commissioner (alternate); Joe Donahue, Diane Lundquist, executive assistant, Joe McClafferty, Neil Thomson, deputy executive director – chief engineer, Anjie Vescera, deputy executive director – chief operations officer; E-470 Public Highway Authority; and Tamara Seaver, Icenogle Seaver Pogue, P.C.

Call to Order: Councilmember Bergan, noting the presence of a quorum of the directors, called the board meeting to order at 9:00 A.M.

Pledge of Allegiance: Councilmember Bergan led all present in the Pledge of Allegiance.

Public Comment: None.

Executive Session: Councilmember Green moved that the Board retire into Executive Session, pursuant to C.R.S., Section 24-6-402(4)(b) and Section 24-6-402(4)(e), for the purposes of receiving legal advice on specific legal questions, instructing negotiators and determining positions relative to matters that may be subject to negotiations related to the Authority's Tolling Services Agreement for US 36 and I-25 North with Plenary Roads Denver and HPTE d/b/a CTIO. Mayor Douglas seconded the motion, which was approved unanimously by the Board at 9:03 A.M.

The Board retired to the Board Conference Room for the executive session, which was attended by all voting members present at the meeting, Messrs. McClafferty, Thomson, and Donahue and Mss. Vescera, and Seaver.

Mayor Douglas left during the executive session and Commissioner Pinter joined the executive session.

The executive session was adjourned by Councilmember Bergan at 10:04 A.M. and the Board returned to the open session meeting.

Plenary Roads
Denver Tolling
Services
Agreement: Tabled by Councilmember Bergan as Board Chair.

Other Business: None.

Adjournment: There being no further business to come before the Board, Councilmember Bergan adjourned the meeting at 10:06 A.M.

Chair of the Meeting

Preliminary

E-470 2026 Calendar

Committee Work Sessions will be convened as needed and publicly posted as prescribed by statute and resolution

January 2026

January 1 New Year's – Office Closed
 January 15 BOARD MEETING – 9:00 A.M. Board Officer Nominations and Elections
 January 19 Martin Luther King, Jr.'s Day -Office Closed

February 2026

February 12 BOARD MEETING - 9:00 A.M.
 February 12 Executive Committee – 11:00 A.M.
 February 26 Finance Committee – 8:30 A.M.
 February 26 Operations Committee – 10 A.M.
 February 26 IT Committee – 11:00 A.M.
 February 26 Roadway Committee – 1:00 P.M.

March 2026

March 12 BOARD MEETING 9:00 A.M.
 March 12 Executive Committee – 11:00 A.M.
 March 26 Finance Committee – 8:30 A.M.
 March 26 Operations Committee – 10 A.M.
 March 26 IT Committee – 11:00 A.M.
 March 26 Roadway Committee – 1:00 P.M.

April 2026

April 9 BOARD MEETING - 9:00 A.M.
 April 23 Finance Committee – 8:30 A.M.
 April 23 Operations Committee – 10 A.M.
 April 23 IT Committee – 11:00 A.M.
 April 23 Roadway Committee – 1:00 P.M.

May 2026

May 7 BOARD MEETING 9:00 A.M.
 May 7 Executive Committee – 11:00 A.M.
 May 25 Memorial Day – Office Closed
 May 28 Finance Committee – 8:30 A.M.
 May 28 Operations Committee – 10 A.M.
 May 28 IT Committee – 11:00 A.M.
 May 28 Roadway Committee – 1:00 P.M.

June 2026

June 11 BOARD MEETING 9:00 A.M.
 June 19 Juneteenth – Office Closed
 June 23-26 CML Conference - Westminster
 June 25 Finance Committee – 8:30 A.M.
 June 25 TSF Grant Check Ceremony -9:30 AM
 June 25 Operations Committee – 10 A.M.
 June 25 IT Committee – 11:00 A.M.
 June 25 Roadway Committee – 1:00 P.M.

July 2026

July 3 Independence Day – Observed
 Office Closed
 July 9 BOARD MEETING - 9:00 A.M.
 July 23 Finance Committee – 8:30 A.M.
 July 23 Operations Committee – 10 A.M.
 July 23 IT Committee – 11:00 A.M.
 July 23 Roadway Committee – 1:00 P.M.

August 2026

August 13 BOARD MEETING - 9:00 A.M.
 August 13 Executive Committee – 11:00 A.M.
 August 27 Finance Committee – 8:30 A.M.
 August 27 Operations Committee – 10 A.M.
 August 27 IT Committee – 11:00 A.M.
 August 27 Roadway Committee – 1:00 P.M.

September 2026

September 7 Labor Day – Office Closed
 September 10 Board Meeting – 9:00 A.M.
 September 24 Finance Committee – 8:30 A.M.
 September 24 Operations Committee – 10 A.M.
 September 24 IT Committee – 11:00 A.M.
 September 24 Roadway Committee – 1:00 P.M.

October 2026

October 8 BOARD WORKSHOP – 8:00 A.M.
 October 22 Finance Committee – 8:30 A.M.
 October 22 Operations Committee – 10 A.M.
 October 22 IT Committee – 11:00 A.M.
 October 22 Roadway Committee – 1:00 P.M.

November 2026

November 5 BOARD MEETING – 9:00 A.M.
 November 5 Executive Committee – 11:00 A.M.
 November 11 Veteran's Day – Office Closed
 November 12 IBTTA 94th Annual Meeting and To 15 Exhibition – Arlington, Texas
 November 19 Finance Committee – 8:30 A.M.
 November 19 Operations Committee – 10 A.M.
 November 19 IT Committee – 11:00 A.M.
 November 19 Roadway Committee – 1:00 P.M.
 November 26 Thanksgiving – Office Closed and 27

December 2026

December 10 BOARD MEETING 9:00 A.M.
 December 10 Executive Committee – 11:00 A.M.
 December 17 Finance Committee – 8:30 A.M.
 December 17 Operations Committee – 10 A.M.
 December 17 IT Committee – 11:00 A.M.
 December 17 Roadway Committee – 1:00 P.M.
 December 24 Christmas – Office Closed and 25