

BOARD OF DIRECTORS MEETING AGENDA



Location: 22470 E. Stephen D. Hogan Parkway
Aurora, Colorado 80018

E470 Board of Directors

Chair – Council Member Francoise Bergan (Aurora)

Vice-Chair – Council Member John Diak (Parker)

Date: April 9, 2026

Secretary – Jeff Baker, Commissioner (Arapahoe County)

Time: 9:00 a.m.

Treasurer – Steve Douglas, Mayor (Commerce City)

PLEASE NOTE ALL MEMBERS OF THE PUBLIC ARE ALSO WELCOME TO PARTICIPATE VIRTUALLY VIA THE FOLLOWING:

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Phone conference ID: 568 911 431#

Agenda Details:

- 1. Call to Order.....Chair Francoise Bergan
- 2. Pledge of Allegiance.....Chair Francoise Bergan
- 3. Public CommentChair Francoise Bergan
- 4. Consent CalendarChair Francoise Bergan
 - a. Meeting Minutes of March 12, 2026
 - b. Possum Gulch Common Use Agreement
 - c. Atkins Realis General Tolling Technology Task Order X
 - d. HNTB General Tolling Technology Task Order Y
- 5. Engineering and Roadway Maintenance Department Neil Thomson
 - a. Pavement Marking Maintenance RFP
 - b. Applegreen Ingress/Egress IFB
- 6. Operations and Customer Experience Department.....Anjie Vescera
 - a. Brand Update - Internal and External Launch Campaigns
 - b. Axle Count Analysis
- 7. Executive Director Report Joe Donahue
- 8. Executive Session.....Chair Francoise Bergan

Executive Session, pursuant to C.R.S., Section 24-6-402(4)(b) and Section 24-6-402(4)(e) for the purposes of receiving legal advice on specific legal questions and determining positions relative to matters that may be subject to negotiations as well as providing direction to negotiators regarding the Eighth Amendment to the Authority's Tolling Services Agreement with HPTE d/b/a/ as CTIO.

- 9. Eighth Amendment to Tolling Services Agreement with HPTE d/b/a CTIO – Approval
- 10. Other Business Chair Francoise Bergan
- 11. Adjourn MeetingChair Francoise Bergan

The next anticipated E-470 Board of Directors Meeting will be on May 7, 2026 at 9:00 a.m. at the E-470 Public Highway Authority, 22470 E. Stephen D. Hogan Parkway, Aurora, Colorado 80018

RECORD OF PROCEEDINGS

MINUTES OF THE REGULAR BOARD MEETING OF THE BOARD OF DIRECTORS

OF THE

E-470 PUBLIC HIGHWAY AUTHORITY

Held: Thursday, March 12, 2026, at 9:00 A.M., at 22470 East Stephen D. Hogan Parkway, Aurora, Colorado and virtually via Microsoft Teams as specified in the meeting agenda.

Attendance: A regular board meeting of the Board of Directors of the E-470 Public Highway Authority was held as scheduled and in accordance with applicable statutes of the State of Colorado, with the following directors present:

Francoise Bergan, Councilmember City of Aurora
John Diak, Councilmember Town of Parker
Steve Douglas, Mayor City of Commerce City
Tom Green, Councilmember City of Brighton
Emma Pinter, Adams County Commissioner
Jeff Baker, Arapahoe County Commissioner
Devin Byrd, Councilmember City of Thornton
George Teal, Commissioner Douglas County (via Teams)

Kathleen Chandler, RTD (non-voting)
Deborah Mulvey, DRCOG (non-voting)
Alecia Brown, Councilmember City of Lone Tree (non-voting)
Sharon Davis, Councilmember City of Arvada (non-voting)
Paloma Delgadillo, Councilmember City and County of Broomfield (non-voting)

Also present were: Rocky Teter, Councilmember City of Commerce City (alternate); Lloyd Worth, Councilmember City of Brighton (alternate); Chris Russell, Councilmember, City of Thornton (alternate); Nick Badraun, director of customer experience, Judy Batenburg, director of technical services, Sujatha Bojji, operations analyst, Jim Brady, director of construction, Richelle Brasher, risk and HR supervisor, Jon Campbell, tolling operations manager, Helen Chan, program manager Shelby Costello, communications and public affairs supervisor, Wanda DeVargas, roadway maintenance supervisor, Ryan Dole, budget and financial analysis manager, Joe Donahue, executive director, Laura Gott, finance specialist, Mark Gronowski, director of portfolio and product, Don Huff, procurement administrator, Tamara Johnson, service desk III, Aline Koop,

executive assistant, Jacob Kramer, director of human resources, Matthew Le, service desk technician, Diane Lundquist, executive assistant, Scott McNabb, service desk technician, Kate Oberleas, project engineer, Michelle Schrode, HR specialist, Shashi Shamarao, director of software engineering, Briana Summers, controller, Neil Thomson, deputy executive director – chief engineer, Ryan Thornton, senior system manager, Tricia Trujillo, senior customer experience and program manager, Erikka Vanderputten, customer experience and workforce supervisor, Sbeydi Ventura, operations analyst, Anjie Vescera, deputy executive director – chief operations officer and Meghan Willoughby, OTX coordinator; E-470 Public Highway Authority; Randi Oldham, Atkins Realis; Bryan Stelmak, Stifel; Sgt. Doug Bell, Colorado State Patrol; Robert Orban, HNTB; Susan Ermisch and Tom Krueger, WSP; and Tamara Seaver, Icenogle Seaver Pogue, P.C.

Call to Order: Councilmember Bergan, noting the presence of a quorum of the directors, called the board meeting to order at 9:01 A.M.

Pledge of Allegiance: Councilmember Bergan led all present in the Pledge of Allegiance.

Public Comment: None.

Consent Calendar: Commissioner Baker moved approval of the consent agenda, comprising meeting minutes of February 12, 2026. The motion was seconded by Councilmember Diak and unanimously approved by the Board.

Engineering and
Roadway
Maintenance
Department:

Construction Management Services Contract: Mr. Brady addressed the Board of Directors and reviewed with them the contract procurement for construction management services for the current road widening project from 104th Avenue to US-85. He noted the scope of the services and the role of the construction manager as a staff extension for the field work associated with the road widening. He reported that one proposal was received for the work from Benesch, described their experience on Authority projects and reviewed the results of the staff evaluation. Councilmember Bergan asked Mr. Brady to describe the CM/GC contracting approach and benefit to the Authority for the new Board members. Mr. Brady responded.

Councilmember Diak moved that the Board approve the award of Contract No. EN-26-CMS-1 for construction management services for the Road Widening Project (104th Avenue to US 85) to Alfred Benesch & Company LLC and

approve Task Order 1 in an amount not to exceed \$725,756.50, and further that the Executive Director be authorized to execute the contract and Task Order 1, subject to the review and approval of General Counsel. Councilmember Byrd seconded the motion which was approved unanimously by the Board.

Finance

Department:

Year-End 2025

Financial

Update:

Mr. Dole addressed the Board and provided a 2025 traffic overview, noting record traffic each month and corresponding 2025 net toll revenue. He then reviewed the 2025 year over year financial summary. He then provided a financial summary of operations and capital expenditures. Mayor Douglas inquired about traffic growth at various locations and north of I-70. Councilmember Green inquired about the difference between plazas and ramps and Mr. Dole responded. Mr. Donahue noted that E-470 is a closed system and explained the same. Additional discussion ensued.

Ms. Summers then provided an update to the Board regarding the 2026 Bond Refinancing of Series 2024B SOFR FRNs and 2006B CABs, both callable in 2026. She reported on discussion with the Finance Committee and provided a timeline for the transaction, culminating in closing around July 15, 2026. Councilmember Diak commented as Chair of the Finance Committee and a potential revisiting of the Authority's financial goals, including acceleration of projects and revision of debt policies. Ms. Summers and Mr. Donahue commented on the same, including the differences occasioned by the Authority's maturity as a toll road, which comments were amplified by Councilmember Diak. Councilmember Green inquired about the bond ratings and opportunities attendant to the refinancing. Ms. Summers and Mr. Donahue responded. Councilmember Douglas inquired about impacts to debt service coverage and Ms. Summers responded.

Operations and

Customer

Experience

Department:

2025 Customer

Experience

Annual Survey

Results:

Ms. Trujillo provided the Board with the results of the 2025 Customer Experience Survey noting the largely positive responses and she analyzed the responses for the Board. She noted the website change and communication and payment preferences of customers. Councilmember Bergan inquired about the high participation for the survey and Ms. Trujillo responded. Mayor Douglas inquired about the rebranding and next steps and Ms. Trujillo responded.

Quarterhill-
Applegreen/Sable
Change Order
No. 20:

Mr. Campbell reviewed Change Order 20 with the Board, noting installation of 6 new toll locations as part of the Sable Blvd. and Applegreen projects. Mayor Douglas inquired as to progress of Applegreen. Mr. Thomson responded to the question and noted the opening of all 4 locations in the third and fourth quarters of 2026.

Councilmember Byrd moved to approve Change Order 20 to the Authority's Contract with Electronic Transaction Consultants Corporation (ETC) (EX-20-ETCC-1), dated May 20, 2020, for Applegreen and Sable tolling system/equipment installation in an amount not-to-exceed \$1,707,503.00; and further to authorize the Executive Director to execute the same, subject to the review and approval of General Counsel. Mayor Douglas seconded the motion which was approved unanimously by the Board.

Information
Technology
Department:

ITIV Annual
NTE:

Ms. Batenburg presented the requests regarding the IT infrastructure ("ITIV") pool. She reviewed the purpose of the pool and the contract term, expiring in April of 2026. She reviewed the vendors in the pool and reported on improvements to the pool structure including widening the pool of vendors and diversifying them for focused skill sets. She reviewed the request to extend the current pool with addition NTE for 2026 and then conducting an RFQ to add additional vendors and align the contract terms with year-end. The Board made various inquiries to which Ms. Batenburg and Ms. Seaver responded. Councilmember Teal commented from an IT Committee perspective and based on his experience in the IT industry.

Commissioner Baker moved to approve the combined total not-to-exceed compensation amount of \$3,500,000 for work to be performed under the various master services agreements within the ITIV vendor pool of Advanced Network Management, ePlus, SHI, and Trace 3, for the period of May 1, 2026, through December 31, 2026. Mayor Teal seconded the motion which was approved unanimously by the Board.

General Counsel:
Resolution 26-01
Board Member
Travel
Reimbursement
Policy /
Resolution 26-02

Councilmember Bryd to approve Resolution 26-01 Regarding a Policy for Authority Payment of Travel Expenses of Board members as well as Resolution 26-02 Regarding Board Member Receipt of Gifts. Commissioner Baker seconded the motion which was approved unanimously by the Board.

Board Member
Gift Ban Policy:

Executive Director Report: Mr. Donahue reported on the Authority's Colorado Asphalt Pavement Association Award, his activities in the community with local transportation partners, including a Colorado Concerns luncheon with the Governor. Commissioner Baker noted the importance of Mr. Donahue being out in the community as an ambassador for the Authority. He then inquired about the CMCA having policies about us of E-470 and Mr. Donahue reported there was no discrete policy and Councilmember Bergan noted that there had been communications about time savings and correlated cost savings.

Other Business: Mayor Douglas inquired about trucks on the road and debris coming from them. Mr. Donahue reported that the smaller independent trucks are not necessarily members of CMCA and reported on the Authority's partnership with Colorado State Patrol. Sgt. Bell made additional comments regarding the same and regarding vehicle inspections.

Adjournment: There being no further business to come before the Board, Councilmember Bergan adjourned the meeting at 10:29 A.M.

Chair of the Meeting

Preliminary

E-470 2026 Calendar

Committee Work Sessions will be convened as needed and publicly posted as prescribed by statute and resolution

January 2026

January 1 New Year's – Office Closed
 January 15 BOARD MEETING – 9:00 A.M. Board Officer Nominations and Elections
 January 19 Martin Luther King, Jr.'s Day -Office Closed

February 2026

February 12 BOARD MEETING - 9:00 A.M.
 February 12 Executive Committee – 11:00 A.M.
 February 26 Finance Committee – 8:30 A.M.
 February 26 Operations Committee – 10 A.M.
 February 26 IT Committee – 11:00 A.M.
 February 26 Roadway Committee – 1:00 P.M.

March 2026

March 12 BOARD MEETING 9:00 A.M.
 March 12 Executive Committee – 11:00 A.M.
 March 26 Finance Committee – 8:30 A.M.
 March 26 Operations Committee – 10 A.M.
 March 26 IT Committee – 11:00 A.M.
 March 26 Roadway Committee – 1:00 P.M.

April 2026

April 9 BOARD MEETING - 9:00 A.M.
 April 23 Finance Committee – 8:30 A.M.
 April 23 Operations Committee – 10 A.M.
 April 23 IT Committee – 11:00 A.M.
 April 23 Roadway Committee – 1:00 P.M.

May 2026

May 7 BOARD MEETING 9:00 A.M.
 May 7 Executive Committee – 11:00 A.M.
 May 25 Memorial Day – Office Closed
 May 28 Finance Committee – 8:30 A.M.
 May 28 Operations Committee – 10 A.M.
 May 28 IT Committee – 11:00 A.M.
 May 28 Roadway Committee – 1:00 P.M.

June 2026

June 11 TSF Grant Ceremony – 8:30 A.M.
 June 11 BOARD MEETING 10:00 A.M.
 June 19 Juneteenth – Office Closed
 June 23-26 CML Conference - Westminster
 June 25 Finance Committee – 8:30 A.M.
 June 25 Operations Committee – 10 A.M.
 June 25 IT Committee – 11:00 A.M.
 June 25 Roadway Committee – 1:00 P.M.

July 2026

July 3 Independence Day – Observed
 Office Closed
 July 9 BOARD MEETING - 9:00 A.M.
 July 23 Finance Committee – 8:30 A.M.
 July 23 Operations Committee – 10 A.M.
 July 23 IT Committee – 11:00 A.M.
 July 23 Roadway Committee – 1:00 P.M.

August 2026

August 13 BOARD MEETING - 9:00 A.M.
 August 13 Executive Committee – 11:00 A.M.
 August 27 Finance Committee – 8:30 A.M.
 August 27 Operations Committee – 10 A.M.
 August 27 IT Committee – 11:00 A.M.
 August 27 Roadway Committee – 1:00 P.M.

September 2026

September 7 Labor Day – Office Closed
 September 10 Board Meeting – 9:00 A.M.
 September 24 Finance Committee – 8:30 A.M.
 September 24 Operations Committee – 10 A.M.
 September 24 IT Committee – 11:00 A.M.
 September 24 Roadway Committee – 1:00 P.M.

October 2026

October 8 BOARD WORKSHOP – 8:00 A.M.
 October 22 Finance Committee – 8:30 A.M.
 October 22 Operations Committee – 10 A.M.
 October 22 IT Committee – 11:00 A.M.
 October 22 Roadway Committee – 1:00 P.M.

November 2026

November 5 BOARD MEETING – 9:00 A.M.
 November 5 Executive Committee – 11:00 A.M.
 November 11 Veteran's Day – Office Closed
 November 12 IBTTA 94th Annual Meeting and To 15 Exhibition – Arlington, Texas
 November 19 Finance Committee – 8:30 A.M.
 November 19 Operations Committee – 10 A.M.
 November 19 IT Committee – 11:00 A.M.
 November 19 Roadway Committee – 1:00 P.M.
 November 26 Thanksgiving – Office Closed and 27

December 2026

December 10 BOARD MEETING 9:00 A.M.
 December 10 Executive Committee – 11:00 A.M.
 December 17 Finance Committee – 8:30 A.M.
 December 17 Operations Committee – 10 A.M.
 December 17 IT Committee – 11:00 A.M.
 December 17 Roadway Committee – 1:00 P.M.
 December 24 Christmas – Office Closed and 25