BOARD OF DIRECTORS MEETING AGENDA

Location: 22470 E. Stephen D. Hogan Parkway
Aurora, Colorado 80018

Date: August 13, 2026

Time: 9:00 a.m.

E-470 Board of Directors
Chair – Council Member Francoise Bergan (Aurora)
Vice-Chair – Council Member John Diak (Parker)
Secretary – Jeff Baker, Commissioner (Arapahoe County)
Treasurer – Steve Douglas, Mayor (Commerce City)

PLEASE NOTE ALL MEMBERS OF THE PUBLIC ARE ALSO WELCOME TO PARTICIPATE VIRTUALLY VIA THE FOLLOWING:

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Agenda Details:

1. Call to Order .... Chair Francoise Bergan
2. Pledge of Allegiance .... Chair Francoise Bergan
3. Public Comment .... Chair Francoise Bergan
4. Consent Calendar .... Chair Francoise Bergan
    a. Meeting Minutes of July 9, 2026
    b. City of Lone Tree Sponsorship IGA - Approval
5. Engineering and Roadway Maintenance Department .... Neil Thomson
    a. Road Widening CM/GC Contract Amendment 1
    b. Road Widening Construction Management Contract Task Order 2
6. Information Technology Department .... Anjie Vescera
    a. NIVA NTE Increase
    b. Microsoft Renewal
7. General Counsel .... Tamara Seaver
    a. Executive Director Delegation Resolution (Reso. 26-03)
    b. Public Code of Conduct Resolution (Reso. 26-04)
8. Executive Director Report .... Joe Donahue

9. Executive Session .... Chair Francoise Bergan

   Executive Session, pursuant to C.R.S., Section 24-6-402(4)(b) and Section 24-6-402(4)(e) for the purposes of receiving legal advice on specific legal questions and determining positions relative to matters that may be subject to negotiations as well as providing direction to negotiators regarding the Authority's tolling services agreements with Plenary Roads Denver and HPTE d/b/a CTIO.

10. Other Business .... Chair Francoise Bergan
11. Adjourn Meeting .... Chair Francoise Bergan

The next anticipated E-470 Board of Directors Meeting will be on September 10, 2026 at 9:00 a.m. at the Heritage Eagle Bend Golf Club, 23155 E. Heritage Parkway, Aurora, CO 80016

Continental Breakfast will be available beginning at 8:00 a.m.

PLEASE NOTE THAT IN PERSON ATTENDANCE WILL BE FOR BOARD MEMBERS ONLY

RECORD OF PROCEEDINGS

MINUTES OF THE REGULAR BOARD MEETING OF THE BOARD OF DIRECTORS

OF THE

E-470 PUBLIC HIGHWAY AUTHORITY

Held: Thursday, July 9, 2026, at 9:00 A. M., at 22470 East Stephen D. Hogan Parkway, Aurora, Colorado and virtually via Microsoft Teams as specified in the meeting agenda.

Attendance:

A regular board meeting of the Board of Directors of the E-470 Public Highway Authority was held as scheduled and in accordance with applicable statutes of the State of Colorado, with the following directors present:

Francoise Bergan, Councilmember City of Aurora
John Diak, Councilmember Town of Parker
Steve Douglas, Mayor City of Commerce City
Tom Green, Councilmember City of Brighton
Jeff Baker, Arapahoe County Commissioner
Devin Byrd, Councilmember City of Thornton

Deborah Mulvey, DRCOG (non-voting)
Alecia Brown, Councilmember City of Lone Tree (non-voting)
Kathleen Chandler, RTD (non-voting)
Piper Darlington, CDOT (non-voting)

Also present were: Rocky Teter, Councilmember City of Commerce City (alternate); Lloyd Worth, Councilmember City of Brighton (alternate); Chris Russell, Councilmember, City of Thornton (alternate); Tracy Allen, risk and compliance coordinator, Nick Badraun, director of customer experience, Brian Barr, data and enterprise applications, Judy Batenburg, director of technical services, Richelle Brasher, risk and HR supervisor, Helen Chan, program manager, Natalie Claytor Minoli, senior program manager, Shelby Costello, communications and public affairs supervisor, Wanda DeVargas, roadway maintenance manager, Joe Donahue, executive director, Jeff Evans, construction project manager, Sandra Golatt, customer experience and project manager, Laura Gott, finance specialist, Mike Hancock, director of operations, Andrea Henderson, technical delivery manager, Jimmy Herrera, service desk technician III, Don Huff, procurement administrator, Brandi Kemper, permit supervisor, Aline Koop, executive assistant, Jacob Kramer, director of human resources, Matthew Le, service desk technician, Diane Lundquist, executive assistant, Joe McClafferty, chief financial officer, Kate Oberleas, project engineer, Aaron Schilz, system administrator, Shashi Shamarao, director of software engineering, Michelle Schrode, HR specialist, Derek Slack, director of roadway maintenance, Brianna Summers, controller/director of fiscal services, Neil Thomson, deputy executive director – chief engineer, Ryan Thornton, senior system manager, Tricia Trujillo, senior customer experience and program manager, Erikka Vanderputten, customer experience and workforce supervisor, Anjie Vescera, deputy executive director – chief operations officer, Chuck Weiss, director of engineering and Meghan Willoughby, OTX coordinator, E-470 Public Highway Authority; Matthew Bidwell, Accenture; Randi

Oldham, Tim Stewart, Atkins Realis; Eden Brantley, Kelvin Martinez, Colorado State Patrol; Robert Orban, HNTB; Robyn Moore, Piper Sandler; Bryan Stelmack, Stifel; Susan Ermisch, WSP; Shea Bovey, member of the public and Tamara Seaver, Icenogle Seaver Pogue, P.C.

Call to Order: Councilmember Bergan, noting the presence of a quorum of the directors, called the board meeting to order at 9:01 A.M.

Pledge of Allegiance: Councilmember Bergan led all present in the Pledge of Allegiance.

Public Comment: None.

Consent Calendar: Commissioner Baker moved approval of the consent agenda, comprising meeting minutes of June 11, 2026, Subrogation Service Agreement with Great Prairie Risk Solutions, City of Aurora Sponsorship IGA, City of Brighton Sponsorship IGA, Commerce City Sponsorship IGA, Town of Parker Sponsorship IGA, City of Thornton Sponsorship IGA, Oband's Janitorial Contract Amendment, and Ratification of Exercise of CLA Audit Contract 1-Year Extension Contract. The motion was seconded by Councilmember Diak and unanimously approved by the Board.

Engineering and Roadway Maintenance Department:

Washington Street Bridge Expansion IGA Amendment: Mr. Weiss addressed the Board and reported on the need for the amendment and reviewed the terms thereof.

Commissioner Baker moved that the Board approve the First Amendment to the Intergovernmental Agreement with the City of Thornton for the Washington Street Bridge Widening, with a maximum not-to-exceed funding contribution amount of $287,500, and authorize the Executive Director to execute the amendment, subject to the review and approval of General Counsel. The motion was seconded by Councilmember Byrd and unanimously approved by the Board.

AHF Renovation CMGC RFP Award: Ms. DeVargas addressed the Board and reviewed the major components of the remodel project for the AHF. She then reported on the CM/GC procurement and the resulting recommendation for award. She reviewed in greater detail the components of the preconstruction phase of the contract. She then provided additional information regarding the procurement, evaluation process, and key selection points. She reported on the recommendation to award the CM/GC contract to JHL Constructors and provided additional background for the recommendation. Councilmember Green inquired as to the maximum total price and Ms. DeVargas responded.

Councilmember Diak moved that the Board approve the award of Contract No. OTX-26-CMGC-1 for Construction Manager/General Contractor (CM/GC) services for the Administrative Headquarters Facility Renovation to JHL Constructors LLC, with a preconstruction services fee of $10,000, and authorize the Executive Director to execute the Contract, subject to the review and approval of General Counsel. The motion was seconded by Councilmember Byrd and unanimously approved by the Board.

Finance Department:

2026 Bond Refunding – Update on Bond Pricing Recap and Impact:

Mr. McClafferty addressed the Board and reviewed the results of the 2026A and 2026B Bond Refunding. He noted the strong demand and favorable market conditions, resulting in reduced yields. He noted the refunding produced significant reductions in outstanding debt and the maximum annual debt service payments. He noted the net present value savings, smoothed debt service and how the transactions support the Authority's financial goals. Director Brown commended Mr. McClafferty and his team for the transaction. Councilmember Diak noted his appreciation for staff's efforts as a reflection of the Authority's operational practices.

Operations and Customer Experience Department:

Contact Center as a Service RFP Award:

Ms. Trujillo reviewed with the Board the rationale for the CCaaS modernization with an aging platform, fragmented systems, and customer expectations for quick digital options. Ms. Vanderputten then addressed the Board and reviewed the system's current and future. She reported on the request for proposals process resulting in 20 proposals being received. Ms. Trujillo reviewed the vendor scores for the top 4 vendors and the nuances of their various pricing. She provided staff's recommendation to award to Accenture, LLP.

Councilmember Byrd moved that the Board approve the award of Contract No. OTX-26-CCAAS-1 for contact center as a service work to Accenture LLP in the not-to-exceed amount of $4,728,000 for a 3-year term, and authorizes the Executive Director to execute the Contract, subject to the review and approval of General Counsel. The motion was seconded by Councilmember Diak and unanimously approved by the Board.

E-470 2026 Strategic Initiatives Update:

Ms. Vescera provided an overview of the E-470 Strategic Plan process and then provided an overview of the strategic portfolio and projects.

Mr. Badraun then reported on 5 Customer Experience projects and Mr. Hancock reported on 11 Operations projects, including the Plenary Wind Down Project and the implementation of the Advanced Traffic Management System. Councilmember Green inquired regarding the ATMS system and what it affords the Authority. Mr. Hancock reported on increased camera view and enhanced interface with incident management staff and related operational fees.
Mr. Weiss reviewed the 15 Engineering, Roadway & Construction projects and highlighted the collaboration with the Authority's Member Jurisdictions. He highlighted the road widening from 104th Avenue to US-85.

Ms. Shamarao reported on Software Engineering projects noting technical debt remediation, modernization plan, and OTX Transformation Support and Enterprise Resource Planning (ERP) selection. She noted key technology leadership roles were filled and TCS modernization.

Ms. Batenburg reported on Technical Services projects, noting many support Technical Services and also her team's support for the AHF move to temporary space. She noted AI/Cloud work.

Director Brown commented on the mid-year status update as being one of the best she has received.

Mr. Kramer reported on Human Resources and Risk's one project with 25 initiatives comprising the organization health focus. Councilmember Bergan inquired regarding the NEOGOV applicant tracking system and Mr. Kramer responded. Councilmember Green inquired about AI screening and Mr. Kramer responded.

Ms. Summers reported on the Finance Department's 2 projects, including the 2026 Bond Transaction and the completed investment grade traffic and revenue study.

Ms. Vescera wrapped the reporting noting the portfolio is overall in good health from timing and budget perspectives and the team is getting proficient in providing updates to the senior leadership time.

Executive Director Report:

Mr. Donahue addressed the Board and followed up on the organizational focus and projects underway. He noted the cross-department collaboration and his desire for accountability to the Board and he commended the senior leaders and their efforts as well as the Directors and Managers.

He reported on opening of the Sable Interchange and Ribbon Cutting on July 27th from 9:00 – 10:00 A.M. and on the $70,000 in grants awarded by the Transportation Safety Foundation for 2026 as well as the TopGolf Fundraiser on September 3rd from 1:00 – 4:00 P.M.

He then reported on the recent IBTTA Maintenance, Engineering, & Roadway Operations Conference which he and Ms. Vescera attended. He noted the focus on the role of technology in tolling operations.

Finally, he reported on his recent participation in the Colorado Technology Association Panel regarding the future of transportation technology. Councilmember Bergan inquired about cybersecurity and Mr. Donahue responded.

Executive Session:

Councilmember Teter moved that the Board retire into Executive session, pursuant to C.R.S., Section 24-6-402(4)(b) and Section 24-6-402(4)(e) for the purpose of receiving legal advice on specific legal questions and determining positions relative to matters that may be subject to negotiations as well as providing direction to negotiators regarding (a) an agreement for Quebec Interchange Expansion by and between HT Parterre Land, LP, City of Thornton and the Authority, and (b) the Authority's tolling services agreement with Plenary Roads Denver. Councilmember Byrd seconded the motion, which was approved unanimously by the Board at 10:10 A.M.

The Board retired to the Board Conference Room for the executive session, which was attended by all voting members present at the meeting, Messrs. McClafferty, Thomson, Weiss, Donahue, Badraun, Councilmember Russell (City of Thornton Alternate), Councilmember Teter (Commerce City Alternate), Councilmember Worth (City of Brighton Alternate), and Mss. Vescera, and Seaver.

The executive session was adjourned by Councilmember Bergan at 10:38 A.M. and the Board returned to the open session meeting.

Engineering and Roadway Maintenance Department:

Quebec Street Interchange Expansion Agreement:	Ms. Seaver addressed the Board and updated them as to the status of negotiations with the City of Thornton and the final outstanding term in contention. She reported on the developer's request for a cost reduction provision and recited the same for the Board's benefit. She noted that neither she nor Mr. Donahue recommended acceptance of a cost reduction obligation in addition to the myriad concessions already made by the Authority. Thereafter, Ms. Seaver presented a motion reflecting the recommendation for the Board and Councilmember Byrd recused himself from voting due to his role with the City of Thornton. Thereafter, following discussion, Councilmember Diak moved that the Board (a) approve the agreement with the City of Thornton, Parterre Metropolitan District No. 1 and HT Parterre Land LP for the Quebec Street Interchange Expansion, Funding, Design, and Construction, excluding cost reduction provisions or requirements and in the form recommended by the Executive Director and General Counsel, and (b) authorize the Executive Director to execute said agreement, subject to the review and approval of General Counsel. The motion was seconded by Councilmember Teter and unanimously approved by the Board.
Other Business:	None.
Adjournment:	There being no further business to come before the Board, Councilmember Bergan adjourned the meeting at 10:45 A.M.

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Chair of the Meeting

Preliminary

E-470 2026 Calendar

Committee Work Sessions will be convened as needed and publicly posted as prescribed by statute and resolution

January 2026

January 1	New Year's – Office Closed
January 15	BOARD MEETING – 9:00 A.M. Board Officer Nominations and Elections
January 19	Martin Luther King, Jr.'s Day -Office Closed

February 2026

February 12	BOARD MEETING - 9:00 A.M.
February 12	**Executive Committee – 11:00 A.M.**
February 26	**Finance Committee – 8:30 A.M.**
February 26	**Operations Committee – 10 A.M.**
February 26	**IT Committee – 11:00 A.M.**
February 26	**Roadway Committee – 1:00 P.M.**

March 2026

March 12	BOARD MEETING 9:00 A.M.
March 12	**Executive Committee – 11:00 A.M.**
March 26	**Finance Committee – 8:30 A.M.**
March 26	**Operations Committee – 10 A.M.**
March 26	**IT Committee – 11:00 A.M.**
March 26	**Roadway Committee – 1:00 P.M.**

April 2026

April 9	BOARD MEETING - 9:00 A.M.
April 23	**Finance Committee – 8:30 A.M.**
April 23	**Operations Committee – 10 A.M.**
April 23	**IT Committee – 11:00 A.M.**
April 23	**Roadway Committee – 1:00 P.M.**

May 2026

May 7	BOARD MEETING 9:00 A.M.
May 7	**Executive Committee – 11:00 A.M.**
May 25	Memorial Day – Office Closed
May 28	**Finance Committee – 8:30 A.M.**
May 28	**Operations Committee – 10 A.M.**
May 28	**IT Committee – 11:00 A.M.**
May 28	**Roadway Committee – 1:00 P.M.**

June 2026

June 11	BOARD MEETING 9:00 A.M.
June 19	Juneteenth – Office Closed
June 23-26	**CML Conference - Westminster**
June 25	**Finance Committee – 8:30 A.M.**
June 25	TSF Grant Check Ceremony -9:30 AM
June 25	**Operations Committee – 10 A.M.**
June 25	**IT Committee – 11:00 A.M.**
June 25	**Roadway Committee – 1:00 P.M.**

July 2026

July 3	Independence Day – Observed Office Closed
July 9	BOARD MEETING - 9:00 A.M.
July 23	**Finance Committee – 8:30 A.M.**
July 23	**Operations Committee – 10 A.M.**
July 23	**IT Committee – 11:00 A.M.**
July 23	**Roadway Committee – 1:00 P.M.**

August 2026

August 13	BOARD MEETING - 9:00 A.M.
August 13	**Executive Committee – 11:00 A.M.**
August 27	**Finance Committee – 8:30 A.M.**
August 27	**Operations Committee – 10 A.M.**
August 27	**IT Committee – 11:00 A.M.**
August 27	**Roadway Committee – 1:00 P.M.**

September 2026

September 7	Labor Day – Office Closed
September 10	Board Meeting – 9:00 A.M.
September 24	**Finance Committee – 8:30 A.M.**
September 24	**Operations Committee – 10 A.M.**
September 24	**IT Committee – 11:00 A.M.**
September 24	**Roadway Committee – 1:00 P.M.**

October 2026

October 8	**BOARD WORKSHOP – 8:00 A.M.**
October 22	**Finance Committee – 8:30 A.M.**
October 22	**Operations Committee – 10 A.M.**
October 22	**IT Committee – 11:00 A.M.**
October 22	**Roadway Committee – 1:00 P.M.**

November 2026

November 5	BOARD MEETING – 9:00 A.M.
November 5	**Executive Committee – 11:00 A.M.**
November 11	Veteran's Day – Office Closed
November 12 To 15	**IBTTA 94th Annual Meeting and Exhibition – Arlington, Texas**
November 19	**Finance Committee – 8:30 A.M.**
November 19	**Operations Committee – 10 A.M.**
November 19	**IT Committee – 11:00 A.M.**
November 19	**Roadway Committee – 1:00 P.M.**
November 26 and 27	Thanksgiving – Office Closed

December 2026

December 10	BOARD MEETING 9:00 A.M.
December 10	**Executive Committee – 11:00 A.M.**
December 17	**Finance Committee – 8:30 A.M.**
December 17	**Operations Committee – 10 A.M.**
December 17	**IT Committee – 11:00 A.M.**
December 17	**Roadway Committee – 1:00 P.M.**
December 24 and 25	Christmas – Office Closed