

BOARD OF DIRECTORS WORKSHOP AGENDA



Location: E-470 Public Highway Authority
22470 E. Stephen D. Hogan Parkway
Aurora, CO 80018

Date: October 8, 2026

Time: 8:00 a.m.

E-470 Board of Directors

Chair – Council Member Francoise Bergan (Aurora)

Vice-Chair – Council Member John Diak (Parker)

Secretary – Jeff Baker, Commissioner (Arapahoe County)

Treasurer – Steve Douglas, Mayor (Commerce City)

PLEASE NOTE ALL MEMBERS OF THE PUBLIC ARE WELCOME TO PARTICIPATE VIRTUALLY VIA THE FOLLOWING:

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Phone conference ID: 568 911 431#

Agenda Details:

1. Call to Order..... Chair Francoise Bergan
2. Pledge of Allegiance..... Chair Francoise Bergan
3. Public Comment..... Chair Francoise Bergan
4. Consent Calendar Chair Francoise Bergan
 - a. Meeting Minutes of September 10, 2026
5. Engineering and Roadway Maintenance Department Neil Thomson
 - a. E-470/I-70 Interchange NEPA RFP
 - b. FHU Road Widening Contract Amendment 2
 - c. Concrete Pavement Maintenance Contract
6. Information Technology DepartmentAnjie Vescera
 - a. ITIV Pool Update Judy Batenburg
7. Operations and Customer Experience Department Anjie Vescera
 - a. AHF DLR Contract Amendment 3Jeff Evans
 - b. JHL CMGC Amendment 1Jeff Evans
8. Executive Director Report Joe Donahue

9. 2027 Budget Workshop.....Joe McClafferty
 - a. Budget Overview
 - b. Operating Budget
 - i. Operations, CX, IT, Roadway Maintenance.....Anjie Vescera
 - ii. Engineering.....Neil Thomson
 - iii. Finance.....Joe McClafferty
 - iv. Executive.....Joe Donohue
 - v. Human Resources.....Jacob Kramer
 - c. Capital Budget
 - i. Capital Overview.....Joe McClafferty
 - ii. Key Capital Projects.....Anjie Vescera & Neil Thomson
 - d. Budget Wrap Up & Next Steps.....Joe McClafferty
10. Executive Session Chair Francoise Bergan

Executive Session pursuant to (a) C.R.S., Section 24-6-402(4)(f) or the purpose of discussing personnel matters regarding Ms. Donahue and (b) C.R.S., Section 24-6-402(4)(b) and Section 24-6-402(4)(e) for the purposes of receiving legal advice on specific legal questions and determining positions relative to matters that may be subject to negotiations as well as providing direction to negotiators regarding the Authority's tolling services agreements with Plenary Roads Denver and HPTE d/b/a CTIO.
11. Other Business Chair Francoise Bergan
12. Adjourn Meeting Chair Francoise Bergan

The next anticipated E-470 Board of Directors Meeting will be on November 5, 2026 at 9:00 a.m. at the Mountain Media Center, 8900 Liberty Circle, Englewood, CO 80112

Please Note: In Person Attendance, other than Board Members, is not permitted at the Mountain Media Center for the November 5th Meeting

RECORD OF PROCEEDINGS

MINUTES OF THE REGULAR BOARD MEETING OF THE BOARD OF DIRECTORS

OF THE

E-470 PUBLIC HIGHWAY AUTHORITY

Held: Thursday, September 10, 2026, at 9:00 A. M., at Heritage Eagle Bend Golf Club, 23155 E. Heritage Parkway, Aurora, Colorado and virtually via Microsoft Teams as specified in the meeting agenda.

Attendance: A regular board meeting of the Board of Directors of the E-470 Public Highway Authority was held as scheduled and in accordance with applicable statutes of the State of Colorado, with the following directors present:

Francoise Bergan, Councilmember City of Aurora
John Diak, Councilmember Town of Parker
Steve Douglas, Mayor City of Commerce City
Jeff Baker, Arapahoe County Commissioner
Devin Byrd, Councilmember City of Thornton
Emma Pinter, Adams County Commissioner

Deborah Mulvey, DRCOG (non-voting)
Kathleen Chandler, RTD (non-voting)
Michelle Bechamps, City of Lone Tree (non-voting)
Katie Peterson, City and County of Broomfield (non-voting)

Also present were: Lloyd Worth, Councilmember, City of Brighton (alternate); Rocky Teter, Councilmember City of Commerce City (alternate); Nick Badraun, Director of Customer Experience, Judy Batenburg, Director of Technical Services, Amy Bell, Senior Director of Marketing and PR, Natalie Claytor Minoli, Senior Program Manager, Shelby Costello, Communications and Public Affairs Supervisor, Wanda DeVargas, Director of Roadway Maintenance, Joe Donahue, Executive Director, Jeff Evans, Senior Director of Field Operations, Laura Gott, Finance Specialist, Mike Hancock, Director of Operations, Jimmy Herrera, Service Desk Technician III, Brandi Kemper, Permit Supervisor, Aline Koop, Executive Assistant, Jacob Kramer, Director of Human Resources, Matthew Le, Service Desk Technician, Diane Lundquist, Executive Assistant, Joe McClafferty, Chief Financial Officer, Kate Oberleas, Project Engineer, Shashi Shamaraao, Director of Software Engineering, Michelle Schrode, HR Specialist, Whitney Smith,

Product Manager, Brianna Summers, Controller/Director of Fiscal Services, Neil Thomson, Deputy Executive Director – Chief Engineer, Jenson Thottian, Head of Software Engineering, Ryan Thornton, Senior Systems Manager, Tricia Trujillo, Senior Customer Experience and Program Manager, Anjie Vescera, Deputy Executive Director – Chief Operations Officer, Chuck Weiss, Director of Engineering, E-470 Public Highway Authority; Tim Stewart, Atkins Realis (via MS Teams); Trooper Martinez, Eden Brantley, Colorado State Patrol; Robert Orban, Randy Cole, Evan Enarson, HNTB (for extended portion of meeting); Bryan Stelmack, Stifel, Susan Ermisch, WSP; and Tamara Seaver, Icenogle Seaver Pogue, P.C.

Call to Order: Councilmember Bergan, noting the presence of a quorum of the directors, called the Board meeting to order at 9:01 A.M.

Pledge of Allegiance: Councilmember Bergan led all present in the Pledge of Allegiance.

Public Comment: None.

Consent Calendar: Commissioner Baker moved approval of the consent agenda, comprising meeting minutes of August 13, 2026, and the Great Prairie Risk Solutions Contract. The motion was seconded by Mayor Douglas and unanimously approved by the Board.

Engineering and
Roadway
Maintenance
Department:

Roadside
Mowing
Maintenance
Contract
Amendment:

Ms. DeVargas addressed the Board and reviewed the Roadside Mowing Maintenance Contract scope and history, noting it is one of nine Authority maintenance contracts. She then reviewed the contract extension terms. Mayor Douglas inquired regarding setbacks for mowing and Ms. DeVargas responded.

Commissioner Baker moved that the Board approve the Second Amendment to the Terracare Associates, LLC Contract EN-23-MOW-1, extending the contract term for an additional 3 years to October 1, 2029, setting the total not-to-exceed amount to \$1,250,000, and authorize the Executive Director to execute the amendment, subject to review and approval of General Counsel. The motion was seconded by Councilmember Byrd and unanimously approved by the Board.

38th Avenue
Interchange
Maintenance
IGA
Amendment:

Mr. Weiss addressed the Board and reviewed the 38th Avenue Interchange Maintenance IGA and its terms and then presented Amendment 1 to the IGA to accommodate enhanced landscaping and drainage modifications related to the Tributary W Detention Pond. Commissioner Baker inquired about stormwater authorizations and Mr. Weiss responded.

Mayor Douglas moved that the Board approve the First Amendment to the Inter-Governmental Agreement regarding maintenance of the 38th Avenue Interchange, and authorize the Executive Director to execute the amendment, subject to the review and approval of General Counsel. The motion was seconded by Councilmember Diak and unanimously approved by the Board.

Operations and
Customer
Experience
Department:

Tamer Partner /
Proponosi
Amendment:

Ms. Trujillo addressed the Board and reported on the history of the Tamer/Proponosi contract and the services performed thereunder. She also reported on the terms of the contract amendment. Commissioner Baker inquired about the timing of extensions and future procurements and Ms. Trujillo responded. Mayor Douglas asked for additional information regarding Proponosi's services and Ms. Trujillo provided information on the same.

Councilmember Diak moved that the Board of Directors approve the Eighth Amendment to the Authority's contract with Tamer Partners Corporation d/b/a Proponosi (Contract No. OP-18-EXP-1) extending the contract term through December 31, 2028 and approving \$147,000 in NTE in compensation for the additional term, and further that the Board delegate authority to the Executive Director to execute the contract, subject to the review and approval of General Counsel. The motion was seconded by Commissioner Baker and unanimously approved by the Board.

WSP
Amendment
(Building Space
Expenses):

Mr. Badraun reviewed changes in WSP's space occupation in the context of the AHF remodel with the emphasis on maintaining business continuity during the remodel. He then invited Ms. Ermish from WSP to make comments on the space transformation which she reported to be more in line with the greater tolling community's methods of operation. Mr. Badraun reviewed the contract language and noted amendments to the same to accommodate the WSP space restructure will be forthcoming at a later Board meeting.

Information
Technology
Department:

GTTC Pool
NTE:

Mr. Hancock addressed the Board and reviewed the history of the GTTC Pool and the special needs accommodated by the pool members' unique expertise. He also reported on the nature of their contracts.

Commissioner Baker moved that the Board approve a combined total not-to-exceed compensation amount of \$2,000,000 for the period of January 1, 2027, through December 31, 2027, applicable to the existing Master Services Agreements with the following pool of general tolling technology consultants:

AtkinsRealis, HNTB, and North Highland. The motion was seconded by Councilmember Byrd and unanimously approved by the Board.

Introduction to Non-Regular Business: Mr. Donahue addressed the Board and provided an introduction for the remainder of the meeting noting the Board will hear various information regarding tolls rates, financial and other topics and that the Board will receive legal advice from counsel as noted for executive session.

Annual Toll Rate Review: Mr. McClafferty addressed the Board and provided the annual toll rate review. He provided an overview of the current toll rates as compared to peer facilities. Board members made various inquiries regarding the same and discussion ensued regarding various matters related to trucking, interoperability, and customer behavior. Mr. McClafferty then reviewed two toll rate reduction scenarios analyzed by CDM Smith. He reviewed their impacts relative to peer agencies. Councilmember Diak inquired as to the peer agencies and Mr. Donahue responded. Mr. McClafferty then reviewed additional metrics related to toll rates and additional discussion occurred.

Authority History: Ms. Seaver and Mr. Donahue presented the Board with a historical overview of E-470 and its origins, capital, debt, and operations. Thereafter Mr. Donahue reviewed a number of Authority operational challenges and mitigation efforts he has employed to address them since coming on as Executive Director

Executive Session: Mayor Douglas moved that the Board retire into Executive session, pursuant to C.R.S., Section 24-6-402(4)(b) for the purposes of receiving legal advice on specific legal questions related to Authority resourcing, projects, contracts, and debt. Commissioner Baker seconded the motion, which was approved unanimously by the Board at 11:19 A.M.

The Board retired to the Board Conference Room for the executive session, which was attended by all voting members present at the meeting, and Messrs. Thomson, Donahue, and McClafferty, Councilmember Worth (City of Brighton Alternate), and Councilmember Teter (Commerce City Alternate), and Mss. Vescera, Bell, and Seaver.

The executive session was adjourned by Councilmember Bergan at 12:13 A.M. and the Board returned to the open session meeting. Lunch was served at this time.

HNTB Presentation: 2027 Look Ahead: Following lunch, Messrs. Cole, Enarson-Hering, and Orban were introduced by Mr. Donahue and they addressed the Board and shared some examples of partnering approaches deployed by various toll agencies around the country.

Thereafter, Mr. Donahue provided commentary regarding the Authority's current status and associated considerations. Following his remarks, Ms. Shamarao updated the Board on matters related to customer experience and back

office modernization. Ms. Batenburg then reviewed with the Board her team's work to strengthen internal expertise, address technical debt, increase productivity, and prepare for future technologies. Mr. Thomson then reviewed considerations with respect to capital projects noting that actual growth continues to outpace growth estimates. He reviewed what would be a combined project or "program" schedule approach and recommended the same. Members of the Board made various inquiries regarding Mr. Thomson's presentation.

Other Business: None.

Adjournment: There being no further business to come before the Board, Councilmember Bergan adjourned the meeting at 2:55 P.M.

Chair of the Meeting

Preliminary

E-470 2026 Calendar

Committee Work Sessions will be convened as needed and publicly posted as prescribed by statute and resolution

January 2026

January 1 New Year's – Office Closed
January 15 BOARD MEETING – 9:00 A.M. Board Officer Nominations and Elections
January 19 Martin Luther King, Jr.'s Day -Office Closed

February 2026

February 12 BOARD MEETING - 9:00 A.M.
February 12 Executive Committee – 11:00 A.M.
February 26 Finance Committee – 8:30 A.M.
February 26 Operations Committee – 10 A.M.
February 26 IT Committee – 11:00 A.M.
February 26 Roadway Committee – 1:00 P.M.

March 2026

March 12 BOARD MEETING 9:00 A.M.
March 12 Executive Committee – 11:00 A.M.
March 26 Finance Committee – 8:30 A.M.
March 26 Operations Committee – 10 A.M.
March 26 IT Committee – 11:00 A.M.
March 26 Roadway Committee – 1:00 P.M.

April 2026

April 9 BOARD MEETING - 9:00 A.M.
April 23 Finance Committee – 8:30 A.M.
April 23 Operations Committee – 10 A.M.
April 23 IT Committee – 11:00 A.M.
April 23 Roadway Committee – 1:00 P.M.

May 2026

May 7 BOARD MEETING 9:00 A.M.
May 7 Executive Committee – 11:00 A.M.
May 25 Memorial Day – Office Closed
May 28 Finance Committee – 8:30 A.M.
May 28 Operations Committee – 10 A.M.
May 28 IT Committee – 11:00 A.M.
May 28 Roadway Committee – 1:00 P.M.

June 2026

June 11 BOARD MEETING 9:00 A.M.
June 19 Juneteenth – Office Closed
June 23-26 CML Conference - Westminster
June 25 Finance Committee – 8:30 A.M.
June 25 TSF Grant Check Ceremony -9:30 AM
June 25 Operations Committee – 10 A.M.
June 25 IT Committee – 11:00 A.M.
June 25 Roadway Committee – 1:00 P.M.

July 2026

July 3 Independence Day – Observed
Office Closed
July 9 BOARD MEETING - 9:00 A.M.
July 23 Finance Committee – 8:30 A.M.
July 23 Operations Committee – 10 A.M.
July 23 IT Committee – 11:00 A.M.
July 23 Roadway Committee – 1:00 P.M.

August 2026

August 13 BOARD MEETING - 9:00 A.M.
August 13 Executive Committee – 11:00 A.M.
August 27 Finance Committee – 8:30 A.M.
August 27 Operations Committee – 10 A.M.
August 27 IT Committee – 11:00 A.M.
August 27 Roadway Committee – 1:00 P.M.

September 2026

September 7 Labor Day – Office Closed
September 10 Board Meeting – 9:00 A.M.
September 24 Finance Committee – 8:30 A.M.
September 24 Operations Committee – 10 A.M.
September 24 IT Committee – 11:00 A.M.
September 24 Roadway Committee – 1:00 P.M.

October 2026

October 8 BOARD WORKSHOP – 8:00 A.M.
October 22 Finance Committee – 8:30 A.M.
October 22 Operations Committee – 10 A.M.
October 22 IT Committee – 11:00 A.M.
October 22 Roadway Committee – 1:00 P.M.

November 2026

November 5 BOARD MEETING – 9:00 A.M.
November 5 Executive Committee – 11:00 A.M.
November 11 Veteran's Day – Office Closed
November 12 IBTTA 94th Annual Meeting and
To 15 Exhibition – Arlington, Texas
November 19 Finance Committee – 8:30 A.M.
November 19 Operations Committee – 10 A.M.
November 19 IT Committee – 11:00 A.M.
November 19 Roadway Committee – 1:00 P.M.
November 26 Thanksgiving – Office Closed
and 27

December 2026

December 10 BOARD MEETING 9:00 A.M.
December 10 Executive Committee – 11:00 A.M.
December 17 Finance Committee – 8:30 A.M.
December 17 Operations Committee – 10 A.M.
December 17 IT Committee – 11:00 A.M.
December 17 Roadway Committee – 1:00 P.M.
December 24 Christmas – Office Closed
and 25