BOARD OF DIRECTORS MEETING AGENDA

Location: Mountain Media Center
8900 Liberty Circle
Englewood, CO 80112
Date: November 5 2026
Time: 9:00 a.m.

E-470 Board of Directors
Chair – Council Member Francoise Bergan (Aurora)
Vice-Chair – Council Member John Diak (Parker)
Secretary – Jeff Baker, Commissioner (Arapahoe County)
Treasurer – Steve Douglas, Mayor (Commerce City)

PLEASE NOTE ALL MEMBERS OF THE PUBLIC ARE WELCOME TO PARTICIPATE VIRTUALLY VIA THE FOLLOWING:

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Agenda Details:

1. Call to Order ..... Chair Francoise Bergan
2. Pledge of Allegiance ..... Chair Francoise Bergan
3. Public Comment ..... Chair Francoise Bergan
4. Consent Calendar ..... Chair Francoise Bergan
    a. Meeting Minutes of October 8, 2026
    b. CDM Smith Task Order
5. Finance Department ..... Joe McClafferty
    a. CLA 2026 Audit Planning and Schedule
    b. Quarterly Financial Update
6. Operations and Customer Experience Department ..... Anjie Vescera
    a. WSP Contract Amendment
    b. MMC Lease Amendment
    c. Terracare Contract Amendment
    d. Colorado State Patrol Q3 Stats
7. Executive Director Report ..... Joe Donahue
8. Other Business ..... Chair Francoise Bergan
9. Adjourn Meeting ..... Chair Francoise Bergan

The next anticipated E-470 Board of Directors Board Meeting will be on December 10, 2026 at 9:00 a.m. at the Mountain Media Center, 8900 Liberty Circle, Englewood, CO 80112

Please Note: In Person Attendance, other than Board Members, is not permitted at the Mountain Media Center

Please use the link at the top of the agenda to join virtually

RECORD OF PROCEEDINGS

RECORD OF PROCEEDINGS

MINUTES OF THE WORKSHOP MEETING OF THE BOARD OF DIRECTORS

OF THE

E-470 PUBLIC HIGHWAY AUTHORITY

Held: Thursday, October 8, 2026, at 8:00 A. M., at 22470 East Stephen D. Hogan Parkway, Aurora, Colorado and virtually via Microsoft Teams as specified in the meeting agenda.

Attendance:

A workshop meeting of the Board of Directors of the E-470 Public Highway Authority was held as scheduled and in accordance with applicable statutes of the State of Colorado, with the following directors present:

Francoise Bergan, Councilmember City of Aurora
John Diak, Councilmember Town of Parker
Steve Douglas, Mayor City of Commerce City
Tom Green, Councilmember City of Brighton
Jeff Baker, Arapahoe County Commissioner
Devin Byrd, Councilmember City of Thornton
Emma Pinter, Adams County Commissioner

Deborah Mulvey, DRCOG (non-voting)
Kathleen Chandler, RTD (non-voting)
Alecia Brown, City of Lone Tree (non-voting)
Katie Peterson, City and County of Broomfield (non-voting)
Sharon Davis, City of Arvada (non-voting)

Also present were: Lloyd Worth, Councilmember, City of Brighton (alternate); Rocky Teter, Councilmember City of Commerce City (alternate); Julie Duran Mullican, Adams County Commissioner (alternate); Chris Russell, Councilmember, City of Thornton (alternate); Michael Ablaczny, Product Manager – OTX Prodfolio, Tracy Allen, Risk and Compliance Coordinator, Nick Badraun, Director of Customer Experience, Brian Barr, Data and Enterprise Applications, Judy Batenburg, Senior Director of Technical Services, Amy Bell, Senior Director of Marketing and PR, Jim Brady, Director of Construction, Jon Campbell, Lane Systems Technical Manager, Helen Chan, Program Manager, Natalie Claytor Minoli, Senior Program Manager, Shelby Costello, Communications and Public Affairs Supervisor, Wanda DeVargas, Director of Roadway Maintenance, Ryan Dole, Manager of Budgeting and Financial Analysis, Joe Donahue, Executive Director, Jeff Evans, Senior Director of Field Operations, Kathy Frangiskakis, MAST Operations Coordinator, Laura Gott, Finance Specialist, Mike Hancock, Director of Operations, Jimmy Herrera, Service Desk Technician III, Don Huff, Procurement Administrator, Pat Hughes, Director Financial Planning and Analysis, Becki Keator, Director of Product, Brandi Kemper, Permit Supervisor, Aline Koop, Executive Assistant, Jacob Kramer, Director of Human

Resources, Diane Lundquist, Executive Assistant, Joe McClafferty, Chief Financial Officer, Scott McNab, Service Desk Technician I, David Mullen, Communications Coordinator, Maddie Meyers, Program Manager, Aaron Schilz, IT Service Desk Technician, Shashi Shamarao, Senior Director of Software Engineering, Michelle Schrode, HR Specialist, Whitney Smith, Product Manager, Brianna Summers, Controller/Director of Fiscal Services, Curtis Templeman, Construction Engineer, Neil Thomson, Deputy Executive Director – Chief Engineer, Ryan Thornton, Senior Systems Manager, Jenson Thottian, Head of Software Engineering, Tricia Trujillo, Senior Customer Experience and Program Manager, Dave Vari, Enterprise Architect, Anjie Vescera, Deputy Executive Director – Chief Operations Officer, Chuck Weiss, Director of Engineering, Blake Williams, Operations Manager, E-470 Public Highway Authority; Tim Stewart, Randi Oldham, Atkins Realis; Trooper Dinkel, Eden Brantley, Colorado State Patrol; Robert Orban, Chloe Gose, HNTB; Fernando Molina, Doug Stremel, Jacobs Engineering Group; Andrew Ma, Robyn Moore, Piper Sandler; Stacy Mast, Stifel; Natalie Stiffler, WSP; Sarah Templeman, member of the public; and Tamara Seaver, Shannon Smith Johnson, Icenogle Seaver Pogue, P.C.

Call to Order: Councilmember Bergan, noting the presence of a quorum of the directors, called the Board meeting to order at 8:01 A.M.

Pledge of Allegiance: Councilmember Bergan led all present in the Pledge of Allegiance.

Public Comment: None.

Consent Calendar: Commissioner Baker moved approval of the consent agenda, comprising meeting minutes of September 10, 2026. The motion was seconded by Councilmember Byrd and unanimously approved by the Board.

Engineering and Roadway Maintenance Department:

E470/I-70 Interchange NEPA RFP: Mr. Weiss addressed the Board and reviewed E470/I-70 Interchange NEPA RFP. He reported on the history of the I-70 NEPA process culminating in the current RFP. He then reviewed the RFP process and the bidders, and the results of the procurement process. He then provided details regarding the top 3 proposers' rankings, with Jacobs Engineering Group, Inc. being the staff recommendation for contract award. Mr. Weiss then reviewed the contract terms and the Task Order 1 scope. Councilmember Diak inquired about the finality of this portion of the NEPA process and Mr. Weiss responded.

Councilmember Diak moved that the Board approve the award of Contract No. EN-26-I70-1 to provide environmental assessment reevaluation and preliminary design services to Jacobs Engineering Group, Inc. with a Task Order 1 not-to-exceed amount of $500,000, and to authorize the Executive Director to execute the same, subject to review and approval of General Counsel. The motion was seconded by Commissioner Baker and unanimously approved by the Board.

FHU Road Widening Contract Amendment 2: Mr. Templeman addressed the Board and reviewed the FHU Road Widening Design Contract Amendment 2. He noted the current progress for the project and forecast completion by 2028. He reminded the Board of the scope of project and the substance of the proposed amendment.

Commissioner Baker moved that the Board approve Amendment 2 to the FHU Contract EN-25-WDES-1 to provide engineering design services for the road widening project in the amount of $749,000, with a revised not-to-exceed contract amount of $8,202,000, and to authorize the Executive Director to execute the same, subject to review and approval of General Counsel. The motion was seconded by Mayor Douglas and unanimously approved by the Board.

Concrete Pavement Maintenance Contract:

Mr. Templeman then reviewed history regarding the Pavement Maintenance Contract RFP resulting in no proposals due to the complexity of the work and the limited scope. Accordingly, he reported that Flatiron was engaged to perform some emergency repairs and thereafter Authority staff engaged in negotiations with Flatiron to continue to perform pavement maintenance. Mr. Templeman reviewed the terms of the proposed contract with the Board. Commissioner Baker inquired regarding the competitive bidding process and Ms. Seaver responded regarding the Authority's processes and related legal matters. Mayor Douglas inquired about the warranties and Mr. Brady responded. Director Chandler commented on the engineering team's innovative problem solving.

Mayor Douglas moved that the Board approve the Flatiron Dragados Constructors Inc. Contract EN-26-CONC-1 to provide concrete pavement maintenance services, with a three-year not-to-exceed contract amount of $1,500,000 and authorize the Executive Director to execute the same, subject to review and approval of General Counsel. The motion was seconded by Commissioner Baker and unanimously approved by the Board.

Information Technology Department:

ITIV Pool Update:

Ms. Batenburg addressed the Board and provided background and detail regarding the ITIV (information technology infrastructure) Pool. She reviewed the metrics of the pool and the goal to expand the vendor pool size to minimize business risk. She reported regarding the recent RFQ and the evaluations of the proposers noting 10 vendors were selected for the pool. She provided detail regarding the vendors and staff recommendations regarding the same. Mayor Douglas inquired regarding the pool size and Ms. Batenburg responded.

Commissioner Pinter moved that the Board approve (i) Adding the following vendors to the existing ITIV vendor pool with no increase to the 2026 not-to-exceed compensation amount for the ITIV vendor pool already approved by the Board of Directors: Akkodis, CDW Government, LongView, Optiv, Talent Acquisition LLC d/b/a Stand8, Tevora, and World Wide Technology; (ii) Entering into the necessary master service agreements with the following ITIV vendor pool of Advanced Network Management, Akkodis, CDW Government, ePlus Technology, LongView, Optiv, Talent Acquisition LLC d/b/a Stand8, Tevora, Trace 3, and World Wide Technology for a term through December 31, 2029, and authorizing the Executive Director to execute the master services agreements subject to the review and approval of the final contract terms by General Counsel; and (iii) The combined total not-to-exceed compensation amount of $6,000,000 for work to be performed under the various master services agreements within the foregoing ITIV vendor pool, for the period of January 1, 2027 through December 31, 2027, with all future annual total not-to-exceed compensation amounts to be approved by the Board of Directors. The motion was seconded by Mayor Douglas and unanimously approved by the Board.

Operations and Customer Experience Department:

DLR Group Contract Amendment No. 3:

Mr. Hancock addressed the Board and reviewed the DLR Group Contract Amendment No. 3. He reviewed the contract history and the substance of Amendment No. 3 and the associated NTE increase. Councilmember Bergan inquired regarding the initial design.

Councilmember Byrd moved that the Board approve Amendment No 3 to Contract OTX-25-DLRG-1 with DLR Group, Inc., modifying the scope of work and increasing the total not-to-exceed compensation for the contract to $1,317,707 and further that the Executive Director be authorized to execute the same, subject to the review and approval of General Counsel. The motion was seconded by Commissioner Baker and unanimously approved by the Board.

JHL CMGC – Construction Package Amendment No. 1:

Mr. Hancock reviewed with the Board the JHL CMGC – Construction Package Amendment No. 1. Mayor Douglas inquired regarding the solar panels and their energy generation and benefits to the Authority from Xcel. Mr. Hancock responded. Councilmember Diak inquired about the benefits of the project for protection of the Authority's fleet vehicles and Mr. Hancock responded by reporting on the cost savings related thereto. Mr. Donahue made additional comments regarding the savings and comparisons to the original solar installations on the AHF roof.

Mayor Douglas moved that the Board approve Construction/LLTP Package Amendment No. 1 to AHF CM/GC with JHL Constructors (Contract OTX-26-CMGC-1) in the amount of $1,438,154 and authorize the Executive Director to execute the Contract Amendment, subject to the review and approval of General Counsel. The motion was seconded by Commissioner Baker and unanimously approved by the Board.

Executive Director Report:

Mr. Donahue addressed the Board and provided an update on the IBTTA Global Tolling Summit in Montreal, which he attended with Councilmember Bergan. He noted the next IBTTA event is the Annual Conference to be held in Arlington, TX. He then reported on his attendance at Member Jurisdiction governing body meetings, local economic development corporations, and civil organizations. He also noted his legislative meetings and related discussions. Mr. Donahue reported on the Parker opening for Applegreen. Mr. Donahue reported regarding the 2026 E-470 Transportation Safety Foundation Fundraiser. Finally, Mr. Donahue reported on being asked to present at CoMotion LA 2026, a global mobility and urban innovation conference bringing together transportation leaders, policymakers, investors, startups, and researchers. Mr. Donahue will be on a panel discussing the challenges and opportunities of procuring technology in the public sector.

Other Business:

None.

Budget Planning Workshop:

Mr. Donahue opened the 2027 Budget Workshop and provided an introduction regarding the background for the proposed 2027 Budget and the nature of the organization as well as infrastructure and technology needs.

2027 Budget Overview:

Mr. McClafferty thanked all Authority staff for their work on the proposed 2027 Budget and presented an overview of the Board the same. He reported on transaction volumes and provided a revenue overview. Various Board members inquired as to revenue. Mr.

McClafferty then provided a 2027 expense overview and reported on headcount and personnel matters. Mr. McClafferty then provided the 2027 operating budget summary, debt service coverage, fund balances. He then provided a capital overview for 2027, noting key projects.

OTX Proposed 2027 Budget: Ms. Vescera reported on the 20 strategic initiates accomplished for 2026. She then provided the Board with an overview of the proposed OTX 2027 Budget, commencing with the OTX Department's strategic approach regarding technology modernization, talent and expertise, contact center transformation, brand and organizational positioning and technology-enabled operations. Mayor Douglas and Director Brown commented on the importance of live agents. Ms. Vescera then provided an operating financial summary beginning with background of the technology assessment. Councilmember Green inquired about technical debt and Mss. Vescera and Shamarao responded along with Mr. Donahue. Discussion ensued. Ms. Vescera then discussed information technology budgeting matters and operations for 2027.

Roadway and Engineering Department Proposed 2027 Budget: Mr. Thomson reviewed the 2026 strategic plan initiatives delivered by the Roadway and Engineering Department in 2026 and then provided the Board with the proposed 2027 Roadway Department 2027 Budget Overview. He reviewed the 2027 Operating Budget and then reported on Mr. Slack's retirement.

Finance Department Proposed 2027 Budget: Mr. McClafferty presented to the Board the proposed Finance Department 2027 Budget and reviewed the department's Fiscal Services and Financial Planning and Analysis teams. He reported on modernizing the financial system with an enterprise resources planning (ERP) system, enhancing analytics, refinement of the long-range plan, capital planning and funding, and strategically partnering within the organization. Mayor Douglas commented on the credit card transactions and inquired about how to get the percentage paid for credit card transactions reduced. Discussion ensued among the Board members regarding alternative payment platforms and associated matters. Mr. Donahue reported on the relative level of credit card fees and associated costs of doing business.

Executive Proposed 2027 Budget: Mr. Donahue reviewed with the Board the proposed Executive 2027 Budget. Councilmember Bergan inquired about the increase in the legal budget and Mr. Donahue reported that it was largely comprised of special counsel associated with the various key strategic initiatives.

Human Resources Proposed 2027 Budget: Mr. Kramer reviewed with the Board the proposed Human Resources 2027 Budget as well as Human Resources initiatives. Mayor Douglas expressed his opinion that Human Resources is the heart of the organization and very important to ensure employee satisfaction.

Capital Budget Overview: Mr. McClafferty reviewed with the Board the proposed Capital 2027 Budget.

Capital Budget – Roadway Projects: Mr. Thomson presented to the Board the proposed 2027 Capital Budget in light of the Roadway and Engineering Department's 2027 Capital Projects.

Capital Budget – OTX Projects: Ms. Vescera presented to the Board the proposed 2027 Capital Budget and associated OTX Projects, notably including the AHF Campus Refresh, CCaaS implementation, and ERP Implementation.

Financial Summary / Wrap-Up:	Mr. McClafferty concluded the Budget Workshop by reporting on several key drivers for the budget.
Executive Session:	Commissioner Baker moved that the Board retire into Executive Session pursuant to (a) C.R.S., Section 24-6-402(4)(f) or the purpose of discussing personnel matters regarding Ms. Donahue and (b) C.R.S., Section 24-6-402(4)(b) and Section 24-6-402(4)(e) for the purposes of receiving legal advice on specific legal questions and determining positions relative to matters that may be subject to negotiations as well as providing direction to negotiators regarding the Authority's tolling services agreements with Plenary Roads Denver and HPTE d/b/a CTIO. Mayor Douglas seconded the motion, which was approved unanimously by the Board at 11:17 A.M. The Board retired to the Board Conference Room for the executive session, which was attended by all voting members present at the meeting, and Messrs. Thomson, Donahue, and McClafferty, Councilmember Worth (City of Brighton Alternate), and Councilmember Teter (Commerce City Alternate), and Mss. Vescera, Bell, and Seaver. The executive session was adjourned by Councilmember Bergan at 12:06 A.M. and the Board returned to the open session meeting.
Adjournment:	There being no further business to come before the Board, Councilmember Bergan adjourned the meeting at 12:07 P.M.

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Chair of the Meeting

Preliminary

E-470 2026 Calendar

Committee Work Sessions will be convened as needed and publicly posted as prescribed by statute and resolution

January 2026

January 1	New Year's – Office Closed
January 15	BOARD MEETING – 9:00 A.M. Board Officer Nominations and Elections
January 19	Martin Luther King, Jr.'s Day -Office Closed

February 2026

February 12	BOARD MEETING - 9:00 A.M.
February 12	**Executive Committee – 11:00 A.M.**
February 26	**Finance Committee – 8:30 A.M.**
February 26	**Operations Committee – 10 A.M.**
February 26	**IT Committee – 11:00 A.M.**
February 26	**Roadway Committee – 1:00 P.M.**

March 2026

March 12	BOARD MEETING 9:00 A.M.
March 12	**Executive Committee – 11:00 A.M.**
March 26	**Finance Committee – 8:30 A.M.**
March 26	**Operations Committee – 10 A.M.**
March 26	**IT Committee – 11:00 A.M.**
March 26	**Roadway Committee – 1:00 P.M.**

April 2026

April 9	BOARD MEETING - 9:00 A.M.
April 23	**Finance Committee – 8:30 A.M.**
April 23	**Operations Committee – 10 A.M.**
April 23	**IT Committee – 11:00 A.M.**
April 23	**Roadway Committee – 1:00 P.M.**

May 2026

May 7	BOARD MEETING 9:00 A.M.
May 7	**Executive Committee – 11:00 A.M.**
May 25	Memorial Day – Office Closed
May 28	**Finance Committee – 8:30 A.M.**
May 28	**Operations Committee – 10 A.M.**
May 28	**IT Committee – 11:00 A.M.**
May 28	**Roadway Committee – 1:00 P.M.**

June 2026

June 11	BOARD MEETING 9:00 A.M.
June 19	Juneteenth – Office Closed
June 23-26	**CML Conference - Westminster**
June 25	**Finance Committee – 8:30 A.M.**
June 25	TSF Grant Check Ceremony -9:30 AM
June 25	**Operations Committee – 10 A.M.**
June 25	**IT Committee – 11:00 A.M.**
June 25	**Roadway Committee – 1:00 P.M.**

July 2026

July 3	Independence Day – Observed Office Closed
July 9	BOARD MEETING - 9:00 A.M.
July 23	**Finance Committee – 8:30 A.M.**
July 23	**Operations Committee – 10 A.M.**
July 23	**IT Committee – 11:00 A.M.**
July 23	**Roadway Committee – 1:00 P.M.**

August 2026

August 13	BOARD MEETING - 9:00 A.M.
August 13	**Executive Committee – 11:00 A.M.**
August 27	**Finance Committee – 8:30 A.M.**
August 27	**Operations Committee – 10 A.M.**
August 27	**IT Committee – 11:00 A.M.**
August 27	**Roadway Committee – 1:00 P.M.**

September 2026

September 7	Labor Day – Office Closed
September 10	Board Meeting – 9:00 A.M.
September 24	**Finance Committee – 8:30 A.M.**
September 24	**Operations Committee – 10 A.M.**
September 24	**IT Committee – 11:00 A.M.**
September 24	**Roadway Committee – 1:00 P.M.**

October 2026

October 8	**BOARD WORKSHOP – 8:00 A.M.**
October 22	**Finance Committee – 8:30 A.M.**
October 22	**Operations Committee – 10 A.M.**
October 22	**IT Committee – 11:00 A.M.**
October 22	**Roadway Committee – 1:00 P.M.**

November 2026

November 5	BOARD MEETING – 9:00 A.M.
November 5	**Executive Committee – 11:00 A.M.**
November 11	Veteran's Day – Office Closed
November 12 To 15	**IBTTA 94th Annual Meeting and Exhibition – Arlington, Texas**
November 19	**Finance Committee – 8:30 A.M.**
November 19	**Operations Committee – 10 A.M.**
November 19	**IT Committee – 11:00 A.M.**
November 19	**Roadway Committee – 1:00 P.M.**
November 26 and 27	Thanksgiving – Office Closed

December 2026

December 10	BOARD MEETING 9:00 A.M.
December 10	**Executive Committee – 11:00 A.M.**
December 17	**Finance Committee – 8:30 A.M.**
December 17	**Operations Committee – 10 A.M.**
December 17	**IT Committee – 11:00 A.M.**
December 17	**Roadway Committee – 1:00 P.M.**
December 24 and 25	Christmas – Office Closed